

## Inherent Risk Profile

| Category: Technologies and Connection Types   | Risk Levels   |   |  |  |   |
|---|---|---|--|--|---|
|   | Least   | Minimal   | Moderate   | Significant  | Most  |
| Total number of Internet service provider (ISP) connections (including branch connections)  | No connections  | Minimal complexity (1–20 connections)   | Moderate complexity (21–100 connections)   | Significant complexity (101–200 connections)   | Substantial complexity (>200 connections)   |
| Unsecured external connections, number of connections not users (e.g., file transfer protocol (FTP), Telnet, rlogin)  | None  | Few instances of unsecured connections (1–5)  | Several instances of unsecured connections (6–10)  | Significant instances of unsecured connections (11–25)   | Substantial instances of unsecured connections (>25)  |
| Wireless network access   | No wireless access  | Separate access points for guest wireless and corporate wireless  | Guest and corporate wireless network access are logically separated; limited number of users and access points (1–250 users; 1–25 access points)               | Wireless corporate network access; significant number of users and access points (251–1,000 users; 26–100 access points)   | Wireless corporate network access; all employees have access; substantial number of access points (>1,000 users; >100 access points)                                |
| Personal devices allowed to connect to the corporate network  | None  | Only one device type available; available to <5% of employees (staff, executives, managers); e-mail access only   | Multiple device types used; available to <10% of employees (staff, executives, managers) and board; e-mail access only   | Multiple device types used; available to <25% of authorized employees (staff, executives, managers) and board; e-mail and some applications accessed                                       | Any device type used; available to >25% of employees (staff, executives, managers) and board; all applications accessed   |
| Third parties, including number of organizations and number of individuals from vendors and subcontractors, with access to internal systems (e.g., virtual private network, modem, intranet, direct connection) | No third parties and no individuals from third parties with access to systems | Limited number of third parties (1–5) and limited number of individuals from third parties (<50) with access; low complexity in how they access systems | Moderate number of third parties (6–10) and moderate number of individuals from third parties (50–500) with access; some complexity in how they access systems | Significant number of third parties (11–25) and significant number of individuals from third parties (501–1,500) with access; high level of complexity in terms of how they access systems | Substantial number of third parties (>25) and substantial number of individuals from third parties (>1,500) with access; high complexity in how they access systems |

| Category: Technologies and Connection Types   | Risk Levels  |   |  |   |  |
|---|--|---|--|---|--|
|   | Least  | Minimal   | Moderate   | Significant   | Most   |
| Wholesale customers with dedicated connections  | None   | Few dedicated connections (between 1–5)                                       | Several dedicated connections (between 6–10)   | Significant number of dedicated connections (between 11–25)   | Substantial number of dedicated connections (>25)  |
| Internally hosted and developed or modified vendor applications supporting critical activities  | No applications  | Few applications (between 1–5)  | Several applications (between 6–10)  | Significant number of applications (between 11–25)  | Substantial number of applications and complexity (>25)  |
| Internally hosted, vendor-developed applications supporting critical activities   | Limited applications (0–5)   | Few applications (6–30)   | Several applications (31–75)   | Significant number of applications (76–200)   | Substantial number of applications and complexity (>200)   |
| User-developed technologies and user computing that support critical activities (includes Microsoft Excel spreadsheets and Access databases or other user-developed tools)                  | No user-developed technologies   | 1–100 technologies  | 101–500 technologies   | 501–2,500 technologies  | >2,500 technologies  |
| End-of-life (EOL) systems   | No systems (hardware or software) that are past EOL or at risk of nearing EOL within 2 years | Few systems that are at risk of EOL and none that support critical operations | Several systems that will reach EOL within 2 years and some that support critical operations | A large number of systems that support critical operations at EOL or are at risk of reaching EOL in 2 years | Majority of critical operations dependent on systems that have reached EOL or will reach EOL within the next 2 years or an unknown number of systems that have reached EOL |
| Open Source Software (OSS)  | No OSS   | Limited OSS and none that support critical operations                         | Several OSS that support critical operations   | Large number of OSS that support critical operations  | Majority of operations dependent on OSS  |
| Network devices (e.g., servers, routers, and firewalls; include physical and virtual)   | Limited or no network devices (<250)   | Few devices (250–1,500)   | Several devices (1,501–25,000)   | Significant number of devices (25,001–50,000)   | Substantial number of devices (>50,000)  |
| Third-party service providers storing and/or processing information that support critical activities (Do not have access to internal systems, but the institution relies on their services) | No third parties that support critical activities  | 1–25 third parties that support critical activities                           | 26–100 third parties that support critical activities  | 101–200 third parties that support critical activities; 1 or more are foreign-based                         | >200 third parties that support critical activities; 1 or more are foreign-based   |

| Category: Technologies and Connection Types                               | Risk Levels        |   |                               |  |   |
|---|--------------------|---|-------------------------------|--|---|
|   | Least              | Minimal                                       | Moderate                      | Significant  | Most  |
| Cloud computing services hosted externally to support critical activities | No cloud providers | Few cloud providers; private cloud only (1–3) | Several cloud providers (4–7) | Significant number of cloud providers (8–10); cloud-provider locations used include international; use of public cloud | Substantial number of cloud providers (>10); cloud-provider locations used include international; use of public cloud |

| Category: Delivery Channels                 | Risk Levels   |  |   |   |   |
|---|---|--|---|---|---|
|   | Least   | Minimal  | Moderate  | Significant   | Most  |
| Online presence (customer)                  | No Web-facing applications or social media presence | Serves as an informational Web site or social media page (e.g., provides branch and ATM locations and marketing materials) | Serves as a delivery channel for retail online banking; may communicate to customers through social media           | Serves as a delivery channel for wholesale customers; may include retail account origination                          | Internet applications serve as a channel to wholesale customers to manage large value assets  |
| Mobile presence                             | None  | SMS text alerts or notices only; browser-based access  | Mobile banking application for retail customers (e.g., bill payment, mobile check capture, internal transfers only) | Mobile banking application includes external transfers (e.g., for corporate clients, recurring external transactions) | Full functionality, including originating new transactions (e.g., ACH, wire)  |
| Automated Teller Machines (ATM) (Operation) | No ATM services                                     | ATM services offered but no owned machines   | ATM services managed by a third party; ATMs at local and regional branches; cash reload services outsourced         | ATM services managed internally; ATMs at U.S. branches and retail locations; cash reload services outsourced          | ATM services managed internally; ATM services provided to other financial institutions; ATMs at domestic and international branches and retail locations; cash reload services managed internally |

| Category: Online/Mobile Products and Technology Services               | Risk Levels   |  |   |  |  |
|--|---|--|---|--|--|
|  | Least   | Minimal  | Moderate  | Significant  | Most   |
| Issue debit or credit cards  | Do not issue debit or credit cards                  | Issue debit and/or credit cards through a third party; <10,000 cards outstanding                                 | Issue debit or credit cards through a third party; between 10,000–50,000 cards outstanding  | Issue debit or credit cards directly; between 50,000–100,000 cards outstanding   | Issue debit or credit cards directly; >100,000 cards outstanding; issue cards on behalf of other financial institutions          |
| Prepaid cards  | Do not issue prepaid cards                          | Issue prepaid cards through a third party; <5,000 cards outstanding  | Issue prepaid cards through a third party; 5,000–10,000 cards outstanding   | Issue prepaid cards through a third party; 10,001–20,000 cards outstanding   | Issue prepaid cards internally, through a third party, or on behalf of other financial institutions; >20,000 cards outstanding   |
| Emerging payments technologies (e.g., digital wallets, mobile wallets) | Do not accept or use emerging payments technologies | Indirect acceptance or use of emerging payments technologies (customer use may affect deposit or credit account) | Direct acceptance or use of emerging payments technologies; partner or co-brand with non-bank providers; limited transaction volume | Direct acceptance or use of emerging payments technologies; small transaction volume; no foreign payments                          | Direct acceptance of emerging payments technologies; moderate transaction volume and/or foreign payments                         |
| Person-to-person payments (P2P)  | Not offered   | Customers allowed to originate payments; used by <1,000 customers or monthly transaction volume is <50,000       | Customers allowed to originate payments; used by 1,000–5,000 customers or monthly transaction volume is between 50,000–100,000      | Customers allowed to originate payments; used by 5,001–10,000 customers or monthly transaction volume is between 100,001–1 million | Customers allowed to request payment or to originate payment; used by >10,000 customers or monthly transaction volume >1 million |
| Originating ACH payments   | No ACH origination                                  | Originate ACH credits; daily volume <3% of total assets  | Originate ACH debits and credits; daily volume is 3%–5% of total assets   | Sponsor third-party payment processor; originate ACH debits and credits with daily volume 6%–25% of total assets                   | Sponsor nested third-party payment processor; originate debits and credits with daily volume that is >25% of total assets        |
| Originating wholesale payments (e.g., CHIPS)                           | Do not originate wholesale payments                 | Daily originated wholesale payment volume <3% of total assets  | Daily originated wholesale payment volume 3%–5% of total assets   | Daily originated wholesale payment volume 6%–25% of total assets   | Daily originated wholesale payment volume >25% of total assets   |

| Category: Online/Mobile Products and Technology Services | Risk Levels                                 |   |  |   |   |
|--|---|---|--|---|---|
|  | Least                                       | Minimal   | Moderate   | Significant   | Most  |
| Wire transfers   | Not offered                                 | In person wire requests only; domestic wires only; daily wire volume <3% of total assets                | In person, phone, and fax wire requests; domestic daily wire volume 3%–5% of total assets; international daily wire volume <3% of total assets | Multiple request channels (e.g., online, text, e-mail, fax, and phone); daily domestic wire volume 6%–25% of total assets; daily international wire volume 3%–10% of total assets | Multiple request channels (e.g., online, text, e-mail, fax, and phone); daily domestic wire volume >25% of total assets; daily international wire volume >10% of total assets |
| Merchant remote deposit capture (RDC)                    | Do not offer Merchant RDC                   | <100 merchant clients; daily volume of transactions is <3% of total assets                              | 100–500 merchant clients; daily volume of transactions is 3%–5% of total assets  | 501–1,000 merchant clients; daily volume of transactions is 6%–25% of total assets  | >1,000 merchant clients; daily volume of transactions is >25% of total assets   |
| Global remittances                                       | Do not offer global remittances             | Gross daily transaction volume is <3% of total assets   | Gross daily transaction volume is 3%–5% of total assets  | Gross daily transaction volume is 6%–25% of total assets  | Gross daily transaction volume is >25% of total assets  |
| Treasury services and clients                            | No treasury management services are offered | Limited services offered; number of clients is <1,000   | Services offered include lockbox, ACH origination, and remote deposit capture; number of clients is between 1,000–10,000                       | Services offered include accounts receivable solutions and liquidity management; number of clients is between 10,001–20,000   | Multiple services offered including currency services, online investing, and investment sweep accounts; number of clients is >20,000  |
| Trust services   | Trust services are not offered              | Trust services are offered through a third-party provider; assets under management total <\$500 million | Trust services provided directly; portfolio of assets under management total \$500 million–\$999 million                                       | Trust services provided directly; assets under management total \$1 billion–\$10 billion  | Trust services provided directly; assets under management total >\$10 billion   |
| Act as a correspondent bank (Interbank transfers)        | Do not act as a correspondent bank          | Act as a correspondent bank for <100 institutions   | Act as a correspondent bank for 100–250 institutions   | Act as a correspondent bank for 251–500 institutions  | Act as a correspondent bank for >500 institutions   |

| Category: Online/Mobile Products and Technology Services  | Risk Levels  |  |   |   |   |
|---|--|--|---|---|---|
|   | Least  | Minimal  | Moderate  | Significant   | Most  |
| Merchant acquirer (sponsor merchants or card processor activity into the payment system)          | Do not act as a merchant acquirer                  | Act as a merchant acquirer; <1,000 merchants             | Act as a merchant acquirer; outsource card payment processing; 1,000–10,000 merchants | Act as a merchant acquirer and card payment processor; 10,001–100,000 merchants | Act as a merchant acquirer and card payment processor; >100,000 merchants |
| Host IT services for other organizations (either through joint systems or administrative support) | Do not provide IT services for other organizations | Host or provide IT services for affiliated organizations | Host or provide IT services for up to 25 unaffiliated organizations                   | Host or provide IT services for 26–50 unaffiliated organizations                | Host or provide IT services for >50 unaffiliated organizations            |

| Category: Organizational Characteristics  | Risk Levels   |  |   |   |  |
|---|---|--|---|---|--|
|   | Least   | Minimal  | Moderate  | Significant   | Most   |
| Mergers and acquisitions (including divestitures and joint ventures)              | None planned  | Open to initiating discussions or actively seeking a merger or acquisition   | In discussions with at least 1 party  | A sale or acquisition has been publicly announced within the past year, in negotiations with 1 or more parties          | Multiple ongoing integrations of acquisitions are in process   |
| Direct employees (including information technology and cybersecurity contractors) | Number of employees totals <50  | Number of employees totals 50–2,000  | Number of employees totals 2,001–10,000   | Number of employees totals 10,001–50,000  | Number of employees is >50,000   |
| Changes in IT and information security staffing                                   | Key positions filled; low or no turnover of personnel                   | Staff vacancies exist for non-critical roles   | Some turnover in key or senior positions  | Frequent turnover in key staff or senior positions  | Vacancies in senior or key positions for long periods; high level of employee turnover in IT or information security   |
| Privileged access (Administrators–network, database, applications, systems, etc.) | Limited number of administrators; limited or no external administrators | Level of turnover in administrators does not affect operations or activities; may utilize some external administrators | Level of turnover in administrators affects operations; number of administrators for individual systems or applications exceeds what is necessary | High reliance on external administrators; number of administrators is not sufficient to support level or pace of change | High employee turnover in network administrators; many or most administrators are external (contractors or vendors); experience in network administration is limited |

| Category: Organizational Characteristics   | Risk Levels           |   |                                       |                                       |   |
|--|-----------------------|---|---------------------------------------|---------------------------------------|---|
|  | Least                 | Minimal   | Moderate                              | Significant                           | Most  |
| Changes in IT environment (e.g., network, infrastructure, critical applications, technologies supporting new products or services) | Stable IT environment | Infrequent or minimal changes in the IT environment | Frequent adoption of new technologies | Volume of significant changes is high | Substantial change in outsourced provider(s) of critical IT services; large and complex changes to the environment occur frequently |
| Locations of branches/business presence  | 1 state               | 1 region  | 1 country                             | 1–20 countries                        | >20 countries   |
| Locations of operations/data centers   | 1 state               | 1 region  | 1 country                             | 1–10 countries                        | >10 countries   |

| Category: External Threats | Risk Levels                            |  |   |  |  |
|----------------------------|--|--|---|--|--|
|                            | Least                                  | Minimal  | Moderate  | Significant  | Most   |
| Attempted cyber attacks    | No attempted attacks or reconnaissance | Few attempts monthly (<100); may have had generic phishing campaigns received by employees and customers | Several attempts monthly (100– 500); phishing campaigns targeting employees or customers at the institution or third parties supporting critical activities; may have experienced an attempted Distributed Denial of Service (DDoS) attack within the last year | Significant number of attempts monthly (501–100,000); spear phishing campaigns targeting high net worth customers and employees at the institution or third parties supporting critical activities; Institution specifically is named in threat reports; may have experienced multiple attempted DDoS attacks within the last year | Substantial number of attempts monthly (>100,000); persistent attempts to attack senior management and/or network administrators; frequently targeted for DDoS attacks |

| <b>Total</b>   | <b>Risk Levels</b> |                |                 |                    |             |
|--|--------------------|----------------|-----------------|--------------------|-------------|
|  | <b>Least</b>       | <b>Minimal</b> | <b>Moderate</b> | <b>Significant</b> | <b>Most</b> |
| <b>Number of Statements Selected in Each Risk Level</b>                          |                    |                |                 |                    |             |
| <b>Based on Individual Risk Levels Selected, Assign an Inherent Risk Profile</b> | <b>Least</b>       | <b>Minimal</b> | <b>Moderate</b> | <b>Significant</b> | <b>Most</b> |